

TECUCI & PĂLTINEANU

AVOCAȚI

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October 2021

Cremona Cotovelea

1. Studies and professional qualifications:

Institution	Degree obtained and training level:
“Dimitrie Cantemir” University of Bucharest Faculty of Law and Administrative Sciences, 1990 – 1995 (5 years pilot project with additional/new subjects)	Bachelor of Arts in Jurisprudence – “Al. I. Cuza” Police Academy (1997)
“Dimitrie Cantemir” University of Bucharest Faculty of Law and Administrative Studies, 2011 - 2012	Master of Arts in Jurisprudence; Programme – Conflicts’ Mediation (2012)
Craiova Mediation Center; 2012	Post-Graduate Certificate – Certified Mediator
The Mediation Council 2012	Chartered Mediator
IntraTest; December 2012 - - Ministry of Education - Ministry of Labour, Family and Social Protection for the Elderly - National Qualifications Authority	Post-Graduate Certificate – Certified Public Procurement Expert;
Best Smart Consulting, April 2014 - Ministry of Education - Ministry of Labour, Family and Social Protection for the Elderly - National Qualifications Authority	Post-Graduate Certificate – Certified Project Manager;
Best Smart Consulting, September 2014 - Ministry of Education - Ministry of Labour, Family and Social Protection for the Elderly - National Qualifications Authority	Post-Graduate Certificate – Certified Trainer (-the- Trainer);
Fédération Internationale des Ingénieurs- Conseils (FIDIC) 2015	FIDIC Accredited Trainer (internationally) „FIDIC in Public Law”, published in 2015, as main author of the module
Fédération Internationale des Ingénieurs- Conseils (FIDIC) 2015	FIDIC Accredited Trainer (internationally) „FIDIC Basic”, published in 2015, as main author of the module
Fédération Internationale des Ingénieurs- Conseils (FIDIC) 2018	FIDIC (internationally) Accredited Trainer for all editions both for FIDIC Works Contracts and FIDIC Services Agreements
Fédération Internationale des Ingénieurs- Conseils (FIDIC) - FIDIC Credentialing Limited (FCL) (2021)	FIDIC Certified Adjudicator

2. **Foreign languages:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
Romanian	mother tongue		
English (legal terminology included)	1	1	1

3. **Membership of professional bodies:**

- The National Association of Romanian Bars – Bucharest Bar (1997);
- Council of Bars and Law Societies of Europe (2007);
- Dispute Resolution Board Foundation SUA (DRBF) (2009);
- DRBF Region II EurAsia – founding member (2009);
- The Mediation Council – chartered mediator (2012);
- Affiliated Member of ARIC (National Member Association of FIDIC) (2015);
- Arbitral Women (2020)

4. **Present position:**

- Tecuci & Paltineanu SCPA - Founding and Managing Partner (2001)
- FIDIC Certified Adjudicator (2021)
- Mediator Office. Cremona Cotovelea - Chartered Mediator (2012)
- Adjudicator/ DB Member – ARIC national list of adjudicators (2016)
- Panellist – MCA – Mongolia Level 2 Authority Panellist (Millennium Challenge Corporation) (2021)
- Public Procurement Expert (2012)
- Project Manager (2014)
- Certified Trainer (2014)
- FIDIC – legal adviser on matters relating to the use of FIDIC standards in Romanian national context (2014)
- FIDIC Internationally Accredited Trainer – special modules “FIDIC Basic” and “FIDIC in Public” (2015); and for 1999/2017 FIDIC Works Contracts and Services Agreements’ modules (2018)
- The Mediation Council (of Romania) - Executive Head of the Mediation in Administrative Contracts’ Department (2017)

5. **Past positions:**

- FIDIC – EFCA– member of Risk, Liability and Quality Committee (June 2016 – 2020);
- FIDIC – member of Procurement Policy Committee (May 2016-2019);
- FIDIC Friendly Reviewer test edition Yellow Book (November 2015) and Guide Procedure Rules DAB (September 2016)
- FIDIC – international legal adviser (2016/2017)
- FIDIC – Friendly Reviewer **2017 Red Book** (Conditions of Contract for Construction) and **2017 Silver Book** (Conditions of Contract for EPC/Turnkey Projects)

6. **Key qualifications – Specific country / Regional Experience (excerpts):**

6.1 **Legal skills (and dispute resolution: mediation; adjudication/Dispute Boards)**

- **Romania**
- **Internationally – mainly EU countries and CIS countries (but also Australia, Tanzania, Togo, USA a.s.o.)**
- Lawyer (barrister) – civil / commercial / administrative (public law) building disputes and litigations, non-contentious construction law matters (inclusive of: corporate law, contract law; privatisation law, mergers and acquisitions, real estate development, procurement law);

- Advising public authorities, as well as contractors and/or consultants in infrastructure matters and FIDIC contracts - public and private infrastructure (roads and railways; WTP and WWTP; military infrastructure –under governmental scheme; Schengen Facility; civil and military housing programmes and real estate; shipyards; agricultural buildings and farms);
- Negotiation of (private and public) national and international agreements; a.s.o.
- **European Union – various bodies / agencies** (such as public procurement; various aspects for and during implementation of PHARE, ISPA, SAPARD programmes; DABLAS II and III; PRAG rules, EU Directives; European Contract Law – common frame of reference; Model Rules for a European Civil Code a.s.o.)

6.2 Policy making – drafting statutory law / delegated legislation and framework (for the application of EU norms and harmonisation with) – excerpts

- Advising public authorities (and regions autonomous) in mining and national resources; EPC / EPCM / FIDIC works contracts and services agreements; environmental legislation matters – inclusive of site decontamination; solid waste; cyanide removal);
- Formulation of legislation and policy papers; drafting/conception of framework agreements and policy papers for the implementation of international programmes, institutional capacity and capacity building on behalf EU or national authorities a.s.o.


6.3 Voluntary / pro-bono activity for / in relation with FIDIC / FIDIC committees:

A variety of tasks from drawing up and reviewing licensing agreements General Conditions of Contract for use, translation and/or distribution internationally to MAs, governments, MDBs, universities and so on to member associations (legal) matters; from international procurement of services and works contracts matters to preliminary advice on threats of legal action against FIDIC or requests from various bodies / organisations (ex: OLAF). Examples include:

- EIB – Review and proposals for the new CM Policy and the Guide to Procurement, as FIDIC representative (as member of Procurement Policy Committee) (2017);
- “Guidance Memorandum. On-site working staff and project team organisation: An overview of Risks and Measures during and after COVID-19” published by FIDIC – Risk, Liability and Quality Committee –member (2020)

6.4 Other skills:

- Adjudication/DB, mediation, arbitration, conciliation; facilitation;
- Project and contract management;
- Procurement (public, EU and MDBs);
- Sustainable development, green (circular) procurement;
- Integrity & compliance
- FIDIC /FCL accreditation / credentialing – training; adjudication (DAB/DAAB);
- Adults vocational training [construction contracts – inclusive of FIDIC standards; project and contract management; alternative dispute resolution; construction (and public) procurement] - training courses (and CPD) development and train-the-trainer training (EU standards);
 - Training of public authorities [infrastructure – road and rail authorities/ministries (Ukraine, Moldova, Romania), environment – water and solid waste authorities, Anti-corruption General Directorate of Romania; Ministry of Justice of Tajikistan)] and MDBs (EBRD, EIB); inclusive of coaching selected staff for those growing their own contract administration & management departments / PIU (contract coordinators/directors, project managers; project engineers (supervisors), legal advisers); Western Balkans Transportation Community;
 - Training of general public involved in constructions/infrastructure works (engineers, economists, legal counsels, mediators, arbitrators a.s.o.)
 - Professional bodies (FIDIC MAs – ARIC, AECU, ICEG, ACEG; National Mediation Council – advice, organisation, training; Romanian Arbitration Court;)
 - In-house training for contractors and consulting companies – especially FIDIC and bespoke construction contracts.



Cremona Cotovelea

Appendix 1: - further training by way seminars / courses / conferences (selection):

- Implementation of Big Environmental Infrastructure Project Financed by EU – workshop, February 8th, 2007, Twinning Project PHARE – RO/2004/IB/OT/05; “Project Management in accordance with Red / Yellow FIDIC”;
- DRBF, Workshop “Preventing Disputes with Disputes Boards”, 30/31 October 2009, Bucharest, Romania; (and main conference 28-29 October);
- FIDIC Conditions of Contract (Red and Yellow Book) Module 1 – ARIC – FIDIC – EFCA, November 2009, Bucharest, Romania;
- FIDIC Contractual Claims Management and Dispute Settlement– Module 2 – ARIC – FIDIC – EFCA, March 2010, Bucharest, Romania;
- DRBF, Workshop “Understanding Dispute Boards” 9 June 2010, Bucharest, Romania; and conference 10 – 11 June (speaker as well),
- ICC – YAF Conference “Competence–Competence Principle. Recurring Issues”; October 2010; Bucharest, Romania;
- ICC Conference “Efficiency of Complex Dispute Resolution Clauses in the current economic climate”, October 2010; Bucharest; Romania;
- Cornerstone “A Practical Guide to Understanding and Using the FIDIC Conditions of Contract 1999”, 30 June – 01 July 2011; Bucharest; Romania;
- DRBF, Workshop “How to Use Dispute Boards”, 6 October 2011, Bucharest, Romania, and conference 7-8 October
- GEMME Conference “The mediation – a viable alternative to the Courts of Law”, 25 October 2011 Bucharest, Romania;
- Annual Conference “International Commercial Arbitration”, 13 November 2011, Bucharest, Romania;
- “Dimitrie Cantemir” University of Bucharest Faculty of Law – “Settlement by mediation of disputes in enforcement stage”, 8 May 2012, Bucharest; Romania;
- FIDIC International Contract Users’ Conference, 2nd & 3rd December 2014, London, UK;
- Cornerstone “Dispute Adjudication Boards for FIDIC Contracts – A Practical Guide to Using and Understanding DAB’s under the FIDIC Conditions of Contract”, 10th & 11th March 2015, Bucharest, Romania;
- 1st European Regional Infrastructure Conference “Implementation of FIDIC contracts in a market mainly regulated by Public Law”, FIDIC – EFCA – ARIC, (speaker as well), 12th & 13th March 2015, Bucharest, Romania;
- Practitioners Advanced Workshop on “The Dispute Board process. Board members and the parties. Recommendations, Opinions and Decisions” in conjunction with the 15th Annual DRBF International Conference and the works of the conference; May 2015, Genoa, Italy;
- FIDIC International Contract Users’ Conference, 1st & 2nd December 2015, London, UK (speaker as well);
- 2nd European Regional Infrastructure Conference “Consulting Engineering In European Public Procurement Delivering Sustainable Infrastructure Projects” – 7th & 8th March 2016, Krakow, Poland (speaker as well);
- FIDIC International Infrastructure Conference – Meeting of FIDIC Member Association Managers, Directors, Hon. Secretaries, Presidents & Committees (speaker as well), 24th September 2016, Marrakesh, Morocco;
- FIDIC International Contract Users’ Conference, 6th & 7th December 2016, London UK (speaker as well);
- 3rd European Regional Infrastructure Conference “The Road to Smart Infrastructure” – 9-10 March 2017, Belgrade, Serbia (speaker as well);
- DRBF 17th Annual International Conference & Workshops - Grab the Bull by the Horns! How To Face, Avoid And Solve Project Disputes Early, 24-26 May 2017, Madrid, Spain;
- ICC Regional Arbitration Conference, 13th October 2017, ICC Bulgaria together with the ICC International Court of Arbitration, Sofia, Bulgaria (speaker as well);
- FIDIC International Contract Users’ Conference, 5th - 6th –December 2017, London UK;

- “Advanced Dispute Resolution Techniques” – post-conference workshop 7th December- FIDIC International Contract Users’ Conference 2017, London, UK;
- “Dealing with Modified Contracts under the New FIDIC Guidance”, post-conference workshop - 7th December , FIDIC International Contract Users’ Conference 2017, London, UK;
- “Introduction to the 2017 FIDIC suite of Contracts”, post-conference workshop – 22nd February, FIDIC International Contract Users’ Conference 2018, Dubai, United Arab Emirates; (speaker as well)
- “A Comparison between 1999 and 2017 editions; An analysis across the Red, Yellow and Silver Books” – pre-conference 5th March 2018, FIDIC European Regional Infrastructure Conference, Tbilisi, Georgia (speaker as well);
- “DAB/DAAB – what has changed and why” – post-conference 8th March 2018, FIDIC European Regional Infrastructure Conference, Tbilisi, Georgia DRBF Central and Eastern European Conference 2019, Bucharest, Romania “The Life Cycle of a DAB/DAAB. FIDIC 1999 v. FIDIC 2017” (speaker as well);
- ICC “Construction disputes: ICC tools and recent experience. Arbitration & ADR”, 21st March 2019, Bucharest, Romania;
- FIDIC Business Days “Reforms: New rules of the game in the market of infrastructure construction”, 6/7th June 2019, Kiev, Ukraine (speaker as well);
- Autodesk - Solutions and Technologies in Infrastructure – BIM, October 2019, Bucharest, Romania
- FIDIC International Contract Users’ Conference, December 2019, London UK;
- “Presenting a Delay Claim to the Dispute Board: How does the adjudicator form an opinion?” DRBF Central - Eastern European Conference, „IT’S ALL ABOUT TIME! Managing the risk of delay: Avoiding disputes on construction projects”, 11/13 March 2020, Tbilisi, Georgia –online delivery;
- DRBF Connections Online Conference –28-30 October 2020, **DAB/DRB Decision Writing** workshop
- DRBF Central Eastern European Regional Conference, online, 3rd ed. 10-12 March 2021

Appendix 2 – Publications (inclusive of original training courses) - excerpts:

Publications (selection):

Books:

1. ***Performance Based Public Services Agreement (Water)***: First Edition (2002); authors John Maguire, Giorgiana Tecuci – Păltineanu and Cremona Cotovelea;
2. ***The International Application of FIDIC Contracts, a Practical Guide***, edited by Donald Charrett, Romanian Chapter, December 2019

Articles, presentations, training courses, others (selection):

1. ***DAB Decision - Enforcement and appeal to arbitration - points of view under Romanian law*** (DRBF International Conference, June 2010, Bucharest, Romania)
2. ***Comparison: the operation of the FIDIC contracts under Common and Civil laws*** (Regional Infrastructure Conference „Implementation of FIDIC contracts in a market mainly regulated by Public Law”, FIDIC – EFCA – ARIC March 2015, Bucharest, Romania)
3. FIDIC Accredited module „***FIDIC in Public***” – international; and for the use in Romania under the title „*Adaptation of the FIDIC Conditions of Contract to the constraints of the Public Law*”; 2015; main author
4. FIDIC Accredited module „***FIDIC Basic***” – 2015; main author;
5. ***The Golden Principles of FIDIC Conditions of Contract, What Makes FIDIC Unique?*** FIDIC International Contract Users’ Conference; December 2015, London
6. ***FIDIC Golden Principles and Public Law*** - FIDIC-SIDiR-EFCA Regional Infrastructure Conference, March 2016, Krakow, Poland;

7. FIDIC - EBRD training course ***Red Flags in Tendering and Implementation of the Public Work Contracts (FIDIC)***, June 2016; Bucharest, Romania; together Giorgiana Tecuci;
8. ***Construction International Arbitration*** - training course for public authorities and general public; together Giorgiana Tecuci; (updated 2016)
9. ***The legal approach of public partnership (PPP)*** - training course for public authorities (main author); (updated 2016)
10. ***The Consulting Engineer – from a Contractual Position to a Regulated Profession*** - FIDIC International Conference, DNS Meeting, Marrakesh, Morocco, 24th September 2016
11. ***FIDIC Compliant Contracts and the Draft of the Romanian Particular Condition in the light of Golden Principles*** - FIDIC International Contract Users' Conference; December 2016, London
12. ***The Impact of EU Directives on FIDIC Contracts*** (FIDIC – ACES – EFCA Regional Infrastructure Conference, Belgrad, March 2017);
13. ***FIDIC Contracts under Moldovian Legislation*** (1999 edition and MDB – adaptation of FIDIC in Public to the Moldovian Law) (2017)
14. ***MDBs – FIDIC Capacity Building and Procurement Updates*** (DRBF, 17th Annual International Conference, Madrid, Spain, May 2017); co-author with Giorgiana Tecuci
15. ***Arbitral Award Enforcement*** (ICC Bulgaria - Sofia, Bulgaria, October 2017)
16. ***Interim Measures and State Court Support of Arbitration*** (ICC Bulgaria - Sofia, Bulgaria, October 2017)
17. ***The Enhanced Claim Provisions in the Updated Contracts: What do These Mean*** (International Contract Users' Conference 2018, Dubai, United Arab Emirates);
18. ***Understanding How the [1999 and 2017] FIDIC Contracts deal with time (Common Law / Civil Law / Georgian Law perspective*** – with Jeremy Glover and Nina Tsaturova), FIDIC European Regional Infrastructure Conference, Tbilisi, Georgia, March 2018;
19. ***DAAB Procedures & Practice*** – post conference workshop (presented together with Leo Grutters, Taner Dedeade); FIDIC European Regional Infrastructure Conference, Tbilisi, Georgia, March 2018; (author, trainer)
20. ***DAAB a Legal Perspective and DAAB – The role of the Lawyer-*** post conference workshop (delivered together with Leo Grutters, Taner Dedeade); FIDIC European Regional Infrastructure Conference, Tbilisi, Georgia, March 2018;
21. ***Mediation in Public Works Contracts*** – training course developed for the Romanian Mediation Council (2018); (author, trainer)
22. ***The Enhanced Claim Provisions in the Updated Contracts*** - FIDIC Business Days in Ukraine, June 2018; (author, trainer)
23. ***Understanding the differences: Comparison between 1999-2017 edition***, full-day workshop, FIDIC Business Days in Ukraine, June 2018 (author, trainer);
24. ***Comparison Table of 1999- 2017 differences for Red and Yellow FIDIC Books*** ;
25. ***Golden Principles*** - FIDIC Conference in Warsaw – White &Case, 4th October, 2018
26. ***FIDIC Contracts under Tajik Legislation*** (1999 edition and MDB – an adaptation of FIDIC in Public to the Tajik Law, including Environmental Best Practice, Juridical Best Practice and ADR and FIDIC Adjudication Procedure) – November 2018, for the Tajik Ministry of Justice, Tajik Supreme Court and Tajik Economic Supreme Court; (co-author, trainer);
27. ***FIDIC Contracts under Ukrainian Legislation*** (1999 edition and MDB – an adaptation of FIDIC in Public to the Ukrainian Law) ;
28. ***FIDIC 1999 Contracts – introductory course with reference to 2017 Contracts edition*** (Module 1), Kyiv, Ukraine, February 2019 (co-author, trainer)
29. ***DAB/DAAB – Appointment. Replacement. Termination*** DRBF Central Eastern European Conference 2019, București, România “**The Life Cycle of a DAB/DAAB. FIDIC 1999 v. FIDIC 2017**”
30. ***FIDIC 2017 Services Agreements (Module 0), FIDIC 1999 Works Contracts –with reference to 2017 Contracts edition (Module FIDIC Basic & Module 4)***, 5-days training course specially developed for the Public Union "Interstate Consultants Engineers Guild" (“ICEG”), Kyiv, Ukraine, April 2019 (co-author, trainer)
31. ***Understanding the 2017 FIDIC EPC/Turnkey Contract (Module 5)***, 1- day training course specially developed for the AECU, June 2019 (co-author; trainer)

32. *Training and Examination of Adjudicators for the National List of Ukraine*; FIDIC Business Days “Reforms: New rules of the game in the market of infrastructure construction”, June 2019, Kiev, Ucraina;
33. (1) „*Damages – a comparative common law – civil law approach*”; (2) „*Indemnities - a comparative common law – civil law approach*” and (3) *A brief look at the FIDIC 2017 Liability clauses from (a European) Civil Law Perspective [Red Book FIDIC 2017 SC 1.15 (by Reference to Red Book FIDIC 1999 SC 17.6) and Clause 17]*” together with Giordiana Tecuci and Douglas Oles (common law), IBA Annual Conference, Seoul, Coreea, September 2019
34. *Time in FIDIC 2017*, DRBF CEEC “It’s All About Time! Managing the risk of Delay: Avoiding disputes on construction projects – Tbilisi, Georgia; 11/13 March 2020 – (delivered online)
35. *DAB/DAAB – A comparative view between FIDIC 1999/2017 editions, Part 1 – Constitution* – Romanian Arbitration Journal no.1/2021 (Chamber of Commerce and Industry of Romania, Wolters Kluwer)
36. *Dispute Boards and Mediation – Comparative view between Georgia and Romania*, DRBF webinar, April 2021
37. *Elements of (Construction) Contract Management and Importance of Early DB Set Up – workshop for the Commercial Arbitration Court Romania– author and trainer, 2 iunie 2021*
38. *Dispute Boards in MDBs Financed Projects*, DRBF Workshop, August 2021, co-author with Kitty Cohen, FIDIC MDB Committee
39. *Best Practice in Dispute Board Administration*, DRBF Workshop, October 2021, co-author with Jeremy Glover, Sebastian Hoek.
40. *DAB/DAAB – A comparative view between FIDIC 1999/2017 editions, Part 2 – The Members’ Independence and Impartiality* – Romanian Arbitration Journal No.3/2021 (Chamber of Commerce and Industry of Romania, Wolters Kluwer)
41. Various training modules: standard FIDIC training modules for 2017 edition and comparative 1999 – 2017 editions; effective DB decision writing, arbitration in construction; procurement for construction works and services; legal concepts for engineers; construction contract management, integrity and compliance and others.

CREMONA COTOVELEA – C.V. appendix 3

Professional experience record - excerpts

A legal skills (and dispute resolution and mediation)

Date (from until)	Location	Project	Position	Description
2016 present	- Romania	Adjudication / Dispute Board (FIDIC works contracts)	Adjudicator / DB Member	Acting as member or single member of a Dispute Adjudication Board
2012 present	- Romania	Mediation	Mediator	Chartered Mediator –Cremona Cotovelea Mediation office
2006 present	- Romania	Commercial and construction arbitration	Lawyer; Legal expert	ICC Paris, Romanian International Commercial Court of Arbitration, Milan International Court of Arbitration
2014 2017	- Romania	FIDIC implementation in the national legislation	FIDIC expert	Drafting of the special conditions of contract in compliance with the Romanian and EU legislation for various public authorities
1999 2000	- Romania	- Law on environmental and natural resources; - Companies and commercial law; - bank contracts and issues related to international funding; - Privatization-related issues; foreign investors issues, titles, law, due diligence.	Lawyer - trainee Lucian Belcea C.I. of Bucharest Bar Association)	Lawyer, in charge with the environment and natural resources law, corporate and commercial law; bank contracts and issues related to international funding; privatization-related issues; foreign investors issues, titles, law, due diligence, etc.

Date (from until)	Location	Project	Position	Description
1997 – 1999	Romania	<ul style="list-style-type: none"> - Law on environmental and natural resources; - Assistance to the state authorities as regards the drafting of laws on lands (public and private); - Corporate and commercial law - Privatization-related issues; foreign investors issues, titles, law, due diligence 	<p>Lawyer trainee</p> <p>Florin Costiniu C.I. (former President of the Civil and Intellectual Property Section of the High Court of Cassation and Justice)</p>	Lawyer - civil, corporate and commercial law; privatization-related issues; foreign investors issues, titles, law, due diligence, etc.
ROAD INFRASTRUCTURE				
2021-present	Romania	Contract for the Restauration and Conservation of the Roman Mosaic Edifice, Constanta, County Constanta	Lawyer – (bespoke) expert FIDIC	Lawyer for the leader of the JV Contractor, SC Giano Restauri SRL
2021-present	Romania	Contract for the Modernization of the county transport infrastructure on the route Gulianca - Ianca - Viziru, ensuring direct connectivity with the TEN - T corridor Brăila - Buzău "	Lawyer – (bespoke) expert FIDIC	Lawyer for the Contractor EM PRIME Construct SRL – contract management and administration
2020-present	Romania	Contract for the Modernization of the county transport infrastructure on the route Gulianca - Ianca - Viziru, ensuring direct connectivity with the TEN - T corridor Brăila - Buzău "	Lawyer – (bespoke) expert FIDIC	Lawyer, Support for Consultant TEHNOCONSULT PROIECT SA, regarding the Consultant’s activity within the Works Contracts – claims management; supervision of works
2017-2018	Romania	Contract for Elaboration of the Feasibility Study for "Motorway Tunnel Roadway in Mezes Area	Lawyer	Lawyer, representative of the Consultant against the Beneficiary for litigations regarding extension of time and

Date (from – until)	Location	Project	Position	Description
				additional costs.
2017	Romania	FIDIC Expert - Road Infrastructure - Review / Update Feasibility Study for Motorway Sibiu - Pitesti; Contract: 40064 /16.06.2015, SECTIUNEA 1 - SIBIU – BOITA	FIDIC claim expert – Engineer team	JV SPEA ENGINEERING SA ROMA (ITALIA) SUCURSALA BUCURESTI - – TECNIC CONSULTING ENGINEERING ROMANIA SRL – Support to the team leader (engineer) – drafting and legal review of the Tender Documents, Contract Agreement, Special Conditions of Contract (Red Book) and Employer Requirements.
2017	Republic of Moldova	FIDIC Claim Expert – project: Contract RSPSP/2014/CS/01: Consultant’s Services for Supervision of the Civil Works on R1 Chisinau-Ungheni-Sculeni Road (co-financing EIB / EBRD)	FIDIC claim expert – Engineer team	Support to the team leader (engineer) in the analysis of the claims raised by contractors and contracting authorities; representation the DAB and/or arbitration, as the case may be.
2017	Romania	FIDIC Claim Expert – Road infrastructure: Supervision of Motorway Sebes – Turda – Lot 4	FIDIC claim expert – Engineer team	JV SPEA ENGINEERING SA ROMA (ITALIA) SUCURSALA BUCURESTI - – TECNIC CONSULTING ENGINEERING ROMANIA SRL; Support to the team leader (engineer) in the analysis of the claims raised by contractors and contracting authorities; representation the DAB and/or arbitration, as the case may be.
2011 – 2014	Romania	Road Infrastructure – „Legal assistance for the negotiation of the continuation of the works on Brasov-Cluj-Bors Motorway” - „Athena-Proodeftiki – v – The Romanian National Company of Motorways and National Roads S.A.; ICC Case No. 16119/Gz”;	Lawyer	Assistance to the Romanian state within the negotiations for the partial termination and the modification of the contract regarding the execution of the Transylvania Motorway (Bechtel) in partnership with a prestigious international law firm. Legal assistance and representation to the Romanian Company of Motorways and National Roads within various

Date (from – until)	Location	Project	Position	Description
		<p>- „ICC 18408/GZ, concerning the Design and Build Contract of the Cernavodă – Medgidia motorway, Project POST/2009/1/1/001, km 151+500 – km 170+750, concluded upon 09.03.2009 with COLAS S.A.”</p> <p>- „Contract ISPA 2004/RO/16/P/PA/002/01 „Technical Assistance for the preparation of Road project Pipeline for the Cohesion Fund Contract no. 1 Detailed design and Tender Documents”, in file no. 224/2010 pending before the International Arbitration Court attached to the Romanian Chamber of Commerce and Industry”</p> <p>- „Services Contract ISPA 2004/RO/16/P/PT/008/01 “Design Review and Supervision of Construction of Deva – Orăștie By-pass” a.s.o.</p>		international arbitrations in which it was involved.
2011 – 2014	Romania	<p>FIDIC Claim Expert (short term) – Road infrastructure; projects:</p> <p>a. Arad- Timisoara - Lugoj Motorway- project EIB Loan 22.417; regarding the construction of Arad – Timisoara km 12+250 – 44+500; Consultant EGIS Route-Scetaroute / EGIS BCEOM International;</p> <p>b. Arad By-pass - project EIB Loan 22.417; regarding the construction of Arad By-pass; Consultant EGIS Route-Scetaroute / EGIS</p>	FIDIC claim expert – Engineer team	Support to the team leader (engineer) in the analysis of the claims raised by contractors and contracting authorities; representation the DAB and/or arbitration, as the case may be.

Date (from until)	Location	Project	Position	Description
		BCEOM International; c. Constanta By-pass motorway –project EBRD Loan no. 33391; Consultant Hill International – WSP Consortium		
2012 - 2013	Romania	ICC nr. 14338/FM; 14339/FM; 14340/FM, S.E.C.O.L. (Societa Edile Costruzioni E Lavori Spa) (claimant) v. CNADNR S.A. (respondent)	Lawyer	Recognition and enforcement of ICC awards against S.E.C.O.L.; Negotiations for voluntary payment – schedule of installments
2012 - 2014	Romania	ISPA 2000/RO/16/P/PT/005/02 – Construction of Sibiu motorway Bypass contract BP02– ICC 15172/JHN (2008) and ICC 15751/JHN/GZ (c-16623/GZ)	Lawyer	Lawyer (SCPA Tecuci Păltineanu)
2011	Romania	Roads Rehabilitation Project, – stage V- EIB Loan FI 21.489, Contract 5R2, Rehabilitation Works on DN66, Rovina – Bumbesti Jiu, km 48+900 – km 93+500	Lawyer	Lawyer (SCPA Tecuci Păltineanu)
WATER INFRASTRUCTURE AND ENVIRONMENTAL WORKS (solid waste; site decontamination)				
2013	Romania	Analysis and legal counselling in the works contract: “Sulina Canal Banks Protection, topographic surveys and signalling system on Danube River” (River Administration of the Lower Danube)	Lawyer	Assistance of the contractor within the negotiations on the contract novation and assistance in negotiations for the amicable dispute settlement
2013 - 2016	Romania	FIDIC Claims Expert – project: Extension and rehabilitation of the wastewater infrastructure in	FIDIC claim expert – Engineer team	Support to the team leader (engineer) in the analysis of the claims raised by contractors and contracting authorities; representation the DAB and/or arbitration, as the case may

Date (from – until)	Location	Project	Position	Description
		the county of Mures 16 Contracts (8 Yellow Book and 8 Red Book)		be.
2010-2012	Romania	Constanța - Ialomița region (RAJA) “Rehabilitation and modernization of water supply and sewage systems within Constanța – Ialomița Region” Project CCI 2009RO161PR005 – total value of project EUR 238,259,536 CCI 2009RO161PR005 –CL 1E Rehabilitation of WWTP Eforie Sud Works contract CL5 P21Y(Mangalia sea outfalls) as subsequently amended Works contract CL2 P3.2Y – WWTP Mangalia – introduction of tertiary stage	Lawyer	Support to Project Manager Support to Contract co-ordinator and Site Managers (for civil works, electrical works and so on); to PIU Manager and General Manager / Board of Directors of Employer - attendance to the Monthly meetings (weekly site meetings if required); site visit monthly - analysis of potential claims, events etc., drawing up memorandum of advice, reports;
2010-2011	Romania	ISPA - Project 2004/RO/16/P/PE/008 Rehabilitation of the water supply and sewage system in Drobeta Turnu Severin: ISPA Nr. 2004/RO/16/P/PE/008/02 – Supply of equipment for diagnosis, maintenance and modelling of water and sewerage network”; ISPA Nr. 2004/RO/16/P/PE/008/04 – Rehabilitation, extension and modernisation of water pipes and sewage pipes networks in	Lawyer	for Final Beneficiary / Employer - Dealing with existent claims only, negotiations – amicable settlement, addenda In relation with CFCU – Employer - review of implementation agreement (under ISPA); - legal administrative procedure against public authorities

Date (from – until)	Location	Project	Position	Description
		Drobeta Turnu Severin; Works Contract „Rehabilitation of the Drobeta Turnu Severin Water Treatment Plant” no. ISPA Nr. 2004/RO/16/P/PE/008/06		wrong application of law; - non-eligible (as in ISPA) expenses to be recovered In relation with Engineer– extension of DNP; unsolved issues; non-achievement of contracted parameters
2007-2012	Romania	Contract of Technical Assistance (01) bis Technical Assistance for the Management and Supervision of ISPA Contracts in Constanta Contract No. 2000/RO/16/P/PE/003-01bis	Lawyer	With specific written agreement of all parties to act both for Final Beneficiary (Employer) and Engineer: <ul style="list-style-type: none"> - Risk analysis; - Negotiations of addenda with Employer; - Legal advice and expertise on issues arising from the implementation of works contracts; Analysis of fulfilment of contractual obligations of the Engineer;
2002-2012	Romania	ISPA – Project 2000/RO/16/P/PE/003 Rehabilitation of the water supply and sewage system in Constanța Total project value 96 millions EUR (4 works contracts (YB) +1 services contract): <u>Contract A(03):</u> Rehabilitation of Constanța	Lawyer	for Final Beneficiary / Employer Support to Project Manager Support to Contract co-ordinator and Site Managers to PIU Manager and General Manager / Board of Directors of Employer, i.e.: <ul style="list-style-type: none"> ▪ Review of the Contractual clauses (contractors’

Date (from until)	Location	Project	Position	Description
		<p>North WWTP</p> <p><u>Contract B(05):</u> Sea Outfalls for Constanța North WWTP and Eforie South WWTP</p> <p><u>Contract C(02):</u> Constanta Pumping Stations, Sewerage Network and Constanța South Overflows</p> <p><u>Contract D(04):</u> Extension of Eforie South WWTP</p> <p><u>Contract of Technical Assistance (01)</u></p>		<p>safety, QA contractors' QA systems; contractors' documents; parties' claims, variation orders and payments;</p> <ul style="list-style-type: none"> ▪ Follow-up of any modification in the legislation, which affect the ISPA measure and the implementation of the contracts; ▪ Set up and train a legal team of the client. <p>Advice and assistance during preparation of offer for tender and during tender / negotiation process and conclusion of contract</p>
2001 – present	Romania	<p>- Construction contracts (FIDIC) funded by the European Union through the ISPA program using the FIDIC 1999 Conditions of Contract, including representation before DAB and arbitration hearings.</p> <p>- Counsellor for various public entities, local and central authorities and management public corporations;</p> <p>- Assistance in the drafting and negotiation of public procurement and services contracts, services agreements, in the implementation of agreements;</p> <p>- Assistance in the transposition of the technical documentation in the Romanian norms and regulations;</p>	Lawyer	<p>Employed for construction contracts (FIDIC) funded by the European Union through the ISPA program using the FIDIC 1999 Conditions of Contract, including representation before DAB and arbitration hearings.</p> <p>Counsellor for various public entities, local and central authorities and management public corporations, providing high-quality legal assistance related to the short and medium-term policy in the decentralization of the local services and the quality enhancement of public utilities services in a series of important projects, funded by institutions such as EU and USAID</p> <p>Assistance in the drafting and negotiation of public procurement and services contracts, services agreements, in the implementation of agreements, etc. As well as assistance in the transposition of the technical documentation in the Romanian norms and regulations; facilitation of the issuance</p>

Date (from – until)	Location	Project	Position	Description
		-Facilitation of the issuance of required authorizations and endorsements.		of required authorizations and endorsements.
SCHENGEN – FACILITY (Border works and training facilities)				
2010-2011	Romania	SCHENGEN – FACILITY - Services Contract RO FSCH 20.1 Independent Technical Assistance to ensure technical expertise during the course of works contracts implementation	Lawyer	With specific written agreement of all parties to act both for Safege S.A. Nanterre – Sucursala București and below consultant, and adopt a common strategy if there should be the case
2010-2011	Romania	SCHENGEN – FACILITY - Project RO-FSCH 5 Schengen Training Multifunctional Centre; Services Contract RO-FSCH 5.1 Consultancy and Technical Assistance Services with a view of achieving of the Schengen Training Multifunctional Centre Works Contract RO-FSCH 5.2	Lawyer	With specific written agreement of all parties to act both for: Project Management Ltd (through Project Management Limited Irlanda Sucursala România) and the above consultant, and adopt a common strategy if there should be the case
HOUSING (CIVIL AND MILITARY) AND REAL ESTATE				
2008	Romania	Housing program for the personnel of the Ministry of National Defense (MND) - Order M75/2001 (developer Isorast Technology-Rotary)	Lawyer	for Austrade / developer / investor (new dispute settlement mechanism – a mixed commission made of both parties members, 3 to 6 members of each party to prevent dispute escalation to litigation and facilitate amicable settlement)
2005-2007	Romania	Housing program for the personnel of the Ministry of National Defense (MND) – Order	Lawyer	for Austrade (Australian Trade Commission) / developer / investor

Date (from until)	Location	Project	Position	Description
		M75/2001 – Băneasa Project 2.1154ha; Protocol – Co-operation Agreement (review, amendments), Construction Agreement (with MND for social, commercial facilities) (drafting *); Individual Construction Agreements (for housing 300) (drafting), Financing Agreement with BCR (Romanian Commercial Bank) (negotiations and advice); partnership agreement with investors (drafting); Sub-contracts a.s.o.		(*new dispute settlement mechanism – a mixed commission made of both parties members; 3 to 6 members of each party to prevent dispute escalation to litigation and facilitate amicable settlement)
2003 2009	Romania	Civil housing: Agroforce SRL- Jimbolia; Tunari Project; Cotroceni JV, Sydney Residence; Kingdom Constructions; Gold Development SPV; Orhideea Project - (exchange between Hecesa – Irmex)	Lawyer	for Austrade / various developers / contractors (some hybrid between Australian standard EPCM and Romanian construction contract, preserving though the ‘single independent expert’ for ‘settlement of disputes’, to be nominated, upon request, by Order of Architects Romania; decision is final and binding; Romanian Law as governing law; some other Red Book heavily adapted by the banks/investors)
SHIPYARD INFRASTRUCTURE				
2008	Romania	SC 2x1 Holding Cape Midia Shipyard – harbour infrastructure	Lawyer	Legal advice during negotiations for rehabilitation works contract
2007	Romania	Naval Shipyard Mangalia (construction and repair of military and civil ships)	Lawyer	For investors negotiations for rehabilitation of construction facilities – (‘manufacture and assembly site’ - in area of 25.885mp out

Date (from until)	Location	Project	Position	Description
				of a total of 173.004,26 mp); construction of floating dock of 1750tf by a non-certified contractor, later modernised by a non-certified contractor– breach of construction contracts; implementation of Primavera Planning; introduction of Project Management, ship integrate design programmes (Tribon); decontamination (cyanides) and others
AGRICULTURAL BUILDINGS / FARMS				
2003	Romania	Due diligence on agricultural lands and animal farms / forestry and wood and furniture plants for privatisation / rehabilitation or new constructions (ex Agromixta Oradea = 6,483 ha);	Lawyer	Lawyer

B Policy making – drafting statutory law / delegated legislation and framework, (for the application of EU norms and harmonisation with) – standard - excerpts

Field / Date	Category	Project / owner	Position – Specific task / duties
2017 –	Policy making	The Mediation Council	Head of the MedContract Department - Writing the Term of References for MedContract Department Set up the selection and training programme for the selected mediators.
2014 - 2017	Policy making	Romanian Government	Public consultation regarding new standard of public works contract mandatory for contracts publically funded over the threshold provided by art. 4 (a) EU Directive 24/2014

2017	Policy making	The National Agency for Public Procurement	Public consultation regarding the proposed new models for works and design and works contracts for projects under the threshold provided art. 4 (a) EU Directive 24/2014
2017	Policy making	EIB	Review and proposals for the new CM Policy and the Guide to Procurement - as FIDIC representative
2014 - 2016	Policy making	FIDIC– internationally (Russia, Poland, the Czech Republic, Ukraine, Georgia, Saudi Arabia, Indonesia)	A variety of tasks from licensing and translation of General Conditions of Contract for use and distribution internationally to governments, MDBs, universities and so on to set up of member associations matters; international procurement of services and works contracts matters to establishment of training and assessment requirements for accredited trainers and adjudicators.
2015 - 2016	Friendly reviewer	FIDIC	Friendly reviewer of: FIDIC Golden Principles (2016); DB Rules (2016); Red Book and Silver book (2017),
2016 - 2019	Policy making	World bank and other MDBs together FIDIC	Review of Methodology for Assessing Procurement Systems (MAPS) – revision of MAPS and related policy papers in order to respond to current public procurement challenges, the evolution of international standards and country demands – as member of FIDIC Procurement Policy Sub-Committee
2016 - 2019	Policy making	FIDIC	Review of ‘FIDIC Procurement Procedures Guide’ – in cooperation with MDBs, as member of FIDIC Procurement Policy Sub-Committee
2016 – 2020	Policy making	FIDIC	“BIM – Governmental Construction Strategy”, a FIDIC guide describing liability and design responsibilities resulted from the use of BIM (at various levels)- as member of FIDIC Risk, Quality and Liability Committee
Construction Law, Public procurement (EU and national) rules; Aug. 2014 - 2016	Primary legislation in form of Urgency Government Ordinance OR	Particular Condition of Contract of FIDIC General Conditions of Contracts adapted to EU and Romanian legislation // FIDIC	FIDIC senior expert through Romanian FIDIC National Association responsible for negotiation with the Romanian officials regarding the enactment of the GCC and PCC FIDIC contracts: <u>- co-ordinating lawyers, engineers, other advisers</u>

	Secondary legislation – Government Decision	<p>Initiator: Ministry of European Funds</p> <p>Others: EIB (technical assistance 2014 - 2015), various authorities involved in EU projects undertaking works contracts // FIEC – EIC, ARIC</p>	<p>- drafting, reviewing proposals, co-ordination with legislation;</p> <p>- reporting to FIDIC</p> <p>Identify the Romanian imperative provisions and EU Regulations and Directives that influence the application of the FIDIC contracts (as on advance payments, taking over, DAB institution, variation orders etc).</p> <p>Identify the GCC FIDIC clauses which request adaptation to be in accordance with Romanian imperative law and EU Regulations and Directives.</p> <p>Draft the FIDIC Particular Conditions of Contract (for Red, Yellow, Green and White books) in accordance with Romanian imperative laws, in a manner that will preserve the FIDIC contracts principles – (to be) compulsory by law for infrastructure projects over 5,000,000 euros.</p> <p>Review and propose modification to the existent Romanian version of GCC (improve accuracy)</p>
Labour Law – occupation classification; Educational Law April 2015 - present	Primary legislation in form of Law	Recognition of consulting engineering profession // ARIC	Preparation of a study regarding the necessity and the advantages of the recognition of the “consulting engineer” as a profession; propose a regulatory framework, a code of ethics.
Labour Law – occupation classification; Educational Law Dec. 2014 - present	Primary legislation in form of Law	Recognition of adjudicator in construction contracts profession // ARIC Legal recognition of the	<p>Review the current legal and regulatory framework, preparation of a study regarding the necessity and the advantages of the recognition of the “adjudicator” as a profession and the utility of ‘dispute adjudication’ institution as an alternative method of dispute resolution.</p> <p>Develop by-laws and an ethic code of the adjudicator, procedural rules.</p>

		institution of dispute adjudication and of the legal effects of the adjudicator's decision.	
Transport Infrastructure 2011	Delegated legislation in form of Government Decision	Ministry of Transport Other RNCMNR, Min. Justice	Due to derogation from public procurement rules (direct award of contract) and preservation of the "ad validitatem" conditions from the conclusion of the original works contract (classified at the time as well) (Construction Contract Transylvania Motorway, Braşov – Cluj – Borş – Second Amending Agreement**)
Implementation of ISPA Regulations; harmonisation with national legislation 2002	Delegated legislation in form of Government Decision, ministerial orders; instructions	Government of Romania (Ministry of Finances – CFCU; Ministry of European Integration; Ministry of Transport) US AID – Booz Allen Hamilton; Others: Centre for Professional Training in Water Field	ISPA – through USAID SEE Regional Infrastructure Program (RIP), Activity: R30 - Technical Assistance to the CFCU, Romania Industry Tasks –Engineering & Procurement, Legal Tasks: (as Head of Legal) 1. Reviewed the contracting structure for the implementation of ISPA environmental Measures. 2. Reviewed the current status of the implementation of the Measures. 3. Prepared a schedule of CFCU tendering and contracting obligations for implementation of the Measures. 4. Reviewed the organizational structure of the CFCU. 5. Drafted the FIDIC Particular Conditions of Contract for the various financing scenarios and forms of FIDIC to be applied (Particular Conditions of Contract for FIDIC Red and Yellow Books, as per Romanian law in 2002 and ISPA Regulations), for use for tender for works under the Environmental ISPA Measure (Ministry of Transport decided to draft its own together KPMG lawyers – for Transport ISPA Measure and

			<p>BDO for the VAT, withholding tax and other fiscal obligations in relation to EU & MDB funding, payment of works & equipment and foreign staff)</p> <ol style="list-style-type: none"> 6. Prepared the standard ToR for the Project Implementation Units for each of the Measures for approval by the European Commission. 7. Identified the need for further TA beyond our scope of service and prepared the ToRs for TA to be funded by others. 8. Reviewed new tender dossiers for Services Contracts submitted to the CFCU during our TA period, incorporate standard requirements identified under this TA, and assist in obtaining EU approvals to reach tender and contract award, excluding assistance in tender evaluation. 9. Reviewed new tender dossiers for Works Contracts submitted to the CFCU during our TA period, incorporated standard requirements identified under this TA, and assisted in obtaining EU approvals to reach tender and contract award, excluding assistance in tender evaluation. 10. Reviewed contracts already awarded and advised CFCU on any need for variations to the contracts. 11. Prepared a ‘standard contract procurement & administration procedures manual’ for the CFCU. 12. Prepared the Implementation Agreements for the 4 distinct financing scenarios. 13. Put in place 15 Implementing Agreements with the 15 Final Beneficiaries of the Measures where these agreements required the Final Beneficiary to accept risk and liability for debt, and required the consent of the Owner.
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<p>DABLAS Task Force II and III</p> <p>Cohesion Funds applications – Environmental component</p>	<p>Delegated legislation in form of Government Decision, ministerial orders; instructions</p>	<p>DABLAS Task Force</p> <p>Ministry of Environment, District Councils</p>	<p>DABLAS Phase II: National Legal / Institutional Consultant – Romania</p> <ul style="list-style-type: none"> - The development of a “Strategic Framework” document for the cooperation between parties for the preparation and implementation of the “Constanta County Regional Wastewater Project”. (Cohesion Funds structure – setting up the regional operators) - The development of a ToR for the Feasibility (FS) Study and EIA for the “Constanta County Regional Wastewater Project”. - The identification of FS and EIA funding - A “Good Practices in Project Preparation – Public Water Utilities” document in Romanian and English with local stakeholder comments incorporated. <p>DABLAS Phase III: National Legal / Institutional Consultant – Romania</p> <ul style="list-style-type: none"> - leading the amendments of the legal component and associated legal documents related to Strategic Framework Document prepared for Romania - Constanta Regional Water & Wastewater Project incorporating Project Broker, IFI and GoR stakeholder comments and a ToR for further TA development needs defining the follow-on EC funded assistance for Constanta Regional W & WW Project (for the Cohesion Funds application)
<p>Environmental law, territorial administrative organisation law; decentralisation law, regional development and concentration of water operators;</p>	<p>Delegated legislation in form of Government Decision, ministerial orders; instructions</p>	<p>Fiscal decentralisation and its impact on local autonomy; Concentration of water operators;</p> <p>Municipal services delivery in Romania;(policy reform directions); Legal possibility of introduction and collection of local fees in order to</p>	<p>Experience in formulating legislation in the environmental sector, natural resources, for the implementation of ISPA measures;</p> <p>State aid related to the cross-border international bi and trilateral programs 2007 – 2013 and forecasts for 2014 – 2020 etc., harmonisation with national legislation - Ministry of Regional Development and Public Administration.</p> <p>Counsellor for various public entities, local and central authorities and management public corporations, legal assistance related to the short and medium-term policy in the decentralization of the local services and the</p>

State-aid measures; 2002; 2006 – 2007, 2014		develop ecological solid waste dams; solid waste management Ministry of Regional Development and Public Administration	quality enhancement of public utilities services in a series of important projects, funded by institutions such as EU, EBRD, World Bank and USAID.
Mining Law; (public procurement; licensing and royalties) 1995 - 1998	Primary legislation in form of Law	Mining Law of 1998 and 2003 // Ministry of Industries (later set-up National Agency for Mineral Resources took over), Others: Geomin, Remin etc.	Research of international mining legislation in field of non-ferrous and precious metals for the mining law, co-drafter of original law of 1998, through Austrade Commission / Esmeralda Exploration Ltd. Reviewer of Mining Law 2003 version for the National Agency for Mineral Resources – World Bank Task Group.

C training skills (excerpts)

Training Course	Position	End user
Modules 0, 1, 2, 4 – 1999 and comparative 1999 – 2017; Silver Book 2017	FIDIC Internationally Accredited Trainer	- in-house; - for general public;
Management and Administration of National Standards Public Works Contracts - Romania	Accredited Trainer – Main author	in-house – for Central and local public authorities - for general public: public authorities, procurement agents and others;
Public Investments – theoretical and practical aspects	Accredited Trainer – Lawyer Main author	- in-house – for Central and local public authorities - for general public: public authorities, procurement agents and others; In course of being adapted for European and Romanian jurisdiction

Training Course	Position	End user
FIDIC Contracts under Tajik Legislation (1999 edition and MDB – adaptation of FIDIC in Public to the Tajik Law, including Environmental Best Practice, Juridical Best Practice and ADR and FIDIC Adjudication Procedure)	FIDIC Accredited Trainer – Lawyer Main author	- in-house – for the Tajik Ministry of Justice, Tajik Supreme Court and Tajik Economic Supreme Court, on behalf of EBRD In course of being adapted for Tajik specific jurisdiction
“FIDIC in Public Law” training course	FIDIC Accredited Trainer – Lawyer Main author	- in-house – for Central and local public authorities - for general public: public authorities, engineers, constructors and others; In course of being adapted for Romanian regional Arbitration Courts and for specific jurisdictions (Moldovia, Georgia, Egypt, Zambia)
“FIDIC Basic” training course	FIDIC Accredited Trainer – Lawyer Main author	- in-house for private sector - for general public: public authorities, engineers, constructors and others In course of being adapted for Romanian regional Arbitration Courts
Integrity / Anticorruption: Red Flags in Tendering and Implementation of the Public Work Contracts (FIDIC) – – FIDIC Integrity Management	Certified Trainer – Lawyer Co- author	Seminar for the specialists from Anticorruption National Department – with EBRD. – for Romania, seconded by FIDIC
Elements of contractual private and public regulations	Author	for The Mediation Council / MedContract Department (for mediators – as part of the professional specialization)
Construction International Arbitration	Co- author	For public authorities and general public: engineers, constructors and others

Training Course	Position	End user
The legal approach of public partnership (PPP)	Main author	For public authorities
Construction contract administration	Author	for public authorities and general public: engineers, constructors and others
DABs – decision writing	Co- author	For public authorities and general public: engineers, constructors and others
Legal concepts for engineers	Author	for public authorities and general public: engineers, constructors and others
Procurement for construction works and services	Main author	For public authorities
Administrative Code of Romania	Main author	For public authorities
Construction Permitting and Quality Control in Romania	Main author	For general public: engineers, constructors and others